

**Charity Registration No. 254951**

**FEDERATION OF SYNAGOGUES**  
**TRUSTEES' REPORT AND ACCOUNTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2013**

# FEDERATION OF SYNAGOGUES

## LEGAL AND ADMINISTRATIVE INFORMATION

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<b>Honorary Life President</b>		A. Cohen
<b>Trustees</b>	<b>President:</b>	A. S. Cohen
	<b>Vice-President:</b>	J. Weg D. Black
	<b>Treasurers - Federation:</b>	L. Newmark A. Jacobs
	<b>Treasurers - Burial Society:</b>	S. Gertner M. Winegarten
<b>Chief Executive</b>		Dr E. Kienwald
<b>Burial Society Administrator</b>		T. Zelmanovits
<b>Charity number</b>		254951
<b>Principal address</b>		65 Watford Way London NW4 3AQ
<b>Auditors</b>		H W Fisher & Company Acre House 11-15 William Road London NW1 3ER
<b>Bankers</b>		HSBC Fleet Street Commercial Centre 165 Fleet Street London EC4A 2DY
<b>Solicitors</b>		Bircham Dyson Bell 50 Broadway London SW1H 0BL  Fladgate LLP 25 North Row London W1K 6DJ

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# **FEDERATION OF SYNAGOGUES**

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# FEDERATION OF SYNAGOGUES

## TRUSTEES' REPORT AND ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2013

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The Trustees are pleased to present their report together with the financial statements of the charity for the year ended 31<sup>st</sup> December 2013. The accounts have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the Charity's Constitution, the Charities Act 1993 and the Statement of Recommended Practice, "Accounting and Reporting by Charities", issued in March 2005.

### LEGAL AND ADMINISTRATIVE DETAILS

Legal and administrative details set out on the information page form part of this Report.

### STRUCTURE, GOVERNANCE AND MANAGEMENT

The Federation of Synagogues is an unincorporated association governed by its Constitution, which is updated from time to time. We mentioned in our report last year that the Federation of Synagogues had embarked on a review and revision of its constitution, with the objective of enhancing the organisation's governance, of presenting a more modern outlook to the wider community and of giving its members, both men and ladies, the opportunity of playing a more active role within the organisation. The process of writing a new constitution was entrusted on charity lawyers Bircham Dyson Bell following a lengthy membership wide consultation and we are delighted that the Federation Council adopted the new Laws at a special meeting held on 3 September 2013.

Under the framework set out in the 2013 Laws, the organisational structure is headed by seven Trustees. The Trustees are elected by the Federation Council for a three-year term. Ordinarily, Trustees will not be able to serve for a period longer than six years, save with the unanimous approval of the Trustees.

The Council consists of delegates elected by Constituent and Affiliated synagogues. In addition, up to six Elders can be appointed. The number of delegates allowed for Constituent synagogues depends on the size of membership in that for every 25 male members one delegate is allowed with a maximum of 7 elected delegates per synagogue. In addition, the President, two Wardens and a Financial Representative of each Constituent synagogue are also members of Council *ex-officio*. Similarly, up to 7 ladies for each constituent synagogue can be appointed to serve on Council. Affiliated synagogues are represented by their President and by up to 3 male and 3 female representatives.

Trustees can also co-opt not more than 10 other Federation members to the Council with a view to broadening the pool of skills and expertise available to them.

The distinction between a Constituent and an Affiliated synagogue is set out in the Constitution. Normally, a Constituent synagogue is fully owned by the Federation, its employees are paid through the Head Office payroll, its budgets have to be approved by Head Office and all items of income and expenditure pass through the Head Office accounts department. An Affiliated synagogue is where either all or some of its members are members of the Federation Burial Society. The premises are not necessarily owned by the Federation and the only financial transactions are the payment by the Affiliated synagogue to the Federation Head Office of Federation dues. All other items of income and expenditure are the responsibility of the Affiliated synagogue.

A General Election of the Federation of Synagogues was due to take place in the spring of 2013. Since the new Laws were close to being considered for adoption, the Trustees felt that the charity would benefit by waiting for their implementation so that the election could be held under the new rules. The current administration was therefore extended by Council resolution until the end of the calendar year. A General Election was held on 15 December 2013 and the following Trustees completed their three-year term (plus six-month extension) on that date:

President	Alan Finlay
Vice President	Henry Dony
Vice President	Benjamin Mire
Treasurer	Leon Newmark
Treasurer	Malcolm Greenbaum
Burial Society Treasurer	Jeffrey Cohen
Burial Society Treasurer	Michael Ezra

# FEDERATION OF SYNAGOGUES

## TRUSTEES' REPORT AND ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2013

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A ballot was required for all positions other than that of President and, as a result the following Trustees were elected for a shortened three-year term starting 15 December 2013.

President	Andrew Cohen
Vice President	Jacob Weg
Vice President	Dov Black
Treasurer	Leon Newmark
Treasurer	Adam Jacobs
Burial Society Treasurer	Steven Gertner
Burial Society Treasurer	Moshe Winegarten

There are four Council meetings each year and, under the new Laws, the Council of the Federation acts as a consultative body. The Trustees have an obligation to seek the views of Council on matters of special business, defined as:

- (a) the level of Federation dues payable;
- (b) the admission of new synagogues to and the disaffiliation of existing synagogues from the Federation;
- (c) the expenditure of a sum in excess of £250,000 (except in a situation which, in the reasonable opinion of the Trustees, is an emergency);
- (d) the appointment or dismissal of Federation Beth Din Dayanim; or
- (e) the continuing operations of the Beth Din; or the continuing operations of any trading subsidiary of the Federation.

The Council has the following core powers:

- 1)
- 2) To elect and remove the Trustees
- 3) To propose and vote on amendments to the Constitution

On the operational side, the Trustees delegate the day-to-day responsibility for organising the charity's activities to a Chief Executive and Head Office staff. Dr Eli Kienwald occupied the position of Chief Executive throughout the year.

The charity has two trading subsidiaries, Kosher Foods Supervisory Services Limited and Watford Way Investments Limited.

Kosher Foods Supervisory Services Limited provides supervised Kosher food production in the UK and overseas. It had a turnover of £192,785 (£199,258 in 2012) with a profit for the year of £49,172 (a deficit of £78,924 in 2012), as shown at notes 3 & 7 of the Financial Statements. The improvement was encouraging and was due to the implementation of some of the recommendations contained in a root-and-branch report by our auditors, HW Fisher & Co, commissioned by the Directors of the company. Trading conditions remained difficult throughout the year but the Directors believe that the performance of this subsidiary can improve still further.

Watford Way Investments Limited holds property for investment purposes which was financed out of the proceeds from the sale of West Hackney synagogue. The subsidiary commenced trading on the 21<sup>st</sup> December 2006. The company owns a commercial property in Coventry which includes two office suites, both of which remained occupied for the whole of 2013. Watford Way's result for the year was nil before re-valuation. The Trustees believe that the property in Coventry remains a good medium to long term investment.

Included in the charity accounts is the Federation of Synagogues (Former Synagogues and Other Sites Amalgamated Fund) charity no. 1084833 which is a restricted fund governed by the Scheme dated 19<sup>th</sup> December 2000 and the Philpot Street Sphardish Synagogue Fund charity no 260871 which is a restricted fund governed by the Scheme dated 17<sup>th</sup> May 2006.

### Risk management

The Trustees have identified the major risks to which the charity is exposed and are satisfied that systems are in place to manage those risks. Normally, Federation constituent Synagogues are given the flexibility to manage their own affairs, provided that they achieve a neutral budget or a surplus at the end of each year.

# FEDERATION OF SYNAGOGUES

## TRUSTEES' REPORT AND ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2013

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### OBJECTIVES AND ACTIVITIES

A summary of the objects of the charity as set out in the governing document:

- a) The FOS is a Synagogal body and as such provides places of worship, facilities for education and orthodox burial for its members. It maintains a Beth Din and provides Rabbis and Ministers. Through its subsidiary, the charity is involved in the supervision and provision of food, serving the Jewish public by facilitating the provision of Kosher food for retail outlets and restaurants.
- b) The FOS's aims which are set out in its objects are still relevant today and it is not proposed to make any changes or differences except that the new Constitution expresses the objects of the charity in simplified and more modern terms.

The vast majority of the activity of the Federation is at local community level. Federation synagogues provide a highly valued and quality service to their members. Federation synagogues are friendly, warm and welcoming to both members and guests. The structure and atmosphere in a Federation synagogue is designed to enable members to achieve their religious potential. The small size of membership of a Federation synagogue enables the Rabbi to know most of the congregants and to be able to have a personal influence on their religious growth. Federation synagogues arrange a large number of education and social programmes and members are given every opportunity not only to participate but also volunteer in the organisation of synagogal activities.

Each synagogue reports on its own activities to its members on an annual basis at its Annual General Meeting as well as through websites and magazines. The Federation of Synagogues recognises the importance of sharing the responsibility for the organisation with Head Office and a level of commitment by local boards of management is extremely high.

### Grant-making

During the year the charity awarded grants of £1,640 to educational and charitable bodies as well as acting as an enabling body for its members making donations, through an annual appeal, to British Friends of Israeli War Disabled, to Jewish Blind and Disabled and to Camp Simcha. The Federation does not charge for this service.

Direct grants were made from unrestricted funds. The Trustees' policy is to award grants on the basis of educational, religious or charitable need, subject to the general objects of the charity.

### ACHIEVEMENTS AND PERFORMANCE

A significant proportion of the Federation's assets is vested in its property portfolio, the synagogues, cemeteries, residential properties and investment properties. The programme of repairs and refurbishments which began a few years ago has continued.

Care of our cemeteries is of paramount importance to the Federation and the Burial Society Treasurers and staff have given high priority to this aspect of their service. Further improvements have been carried out at both our cemeteries and a number of formal and informal commendations have been received. The search of an alternative arrangement for burial at a North West London location, for members who do not wish to be interred in Essex, continues.

The provision to constituent, and in some cases, affiliated synagogues of services which members would have found difficult or more costly to procure by themselves was a Head Office core activity. Every one of our constituent synagogues, to a greater or lesser extent, was provided with the level of support that they needed, be it legal, financial or relating to employment issues.

# FEDERATION OF SYNAGOGUES

## TRUSTEES' REPORT AND ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2013

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The 2012 Trustees' report mentioned the two significant projects on which the Federation had embarked, designed to relocate the Ilford Federation Synagogue and the Finchley Central Synagogue to premises more suited to the current needs of these communities. Following the purchase of a property in Beehive Lane, Ilford, a remodelling contract began in the summer of 2013, to provide within that building a synagogue hall, a function hall, meeting rooms and offices as well as a caretaker's flat. Projects Services & Solutions Ltd (PSS) were appointed as a main contractor following a competitive tender exercise. Their first task was to carry out some adaptations to the first floor hall so that it could be used as a temporary synagogue when the community finally left the Coventry Road building in October and then proceeded to work on the main synagogue hall on the ground floor, which also involved the construction of a large extension. It is expected that the project will be completed by the early summer of 2014.

In the case of Finchley Central Synagogue, the owners of the site mentioned in last year's report unexpectedly sold it to a third party and therefore the community were left in the position of starting their search once again. The project of relocating Finchley Central will need to be self-funding through the sale of the existing synagogue building.

The Federation is always looking for possible new members and approaches were received from a number of young and growing communities. I am delighted to report that one of these, Nishmas Yisroel, based in Hendon and one of the fastest-growing communities in North West London, joined the Federation as constituent members. They are young, enthusiastic and full of energy and count among their numbers many professionals who will be happy to make available their skills and expertise to the Federation.

In pursuance of its stated object of establishing stronger connections between Head Office and the member synagogues, during the year the Federation of Synagogues continued to publish a weekly pamphlet, edited by one of its Rabbis and with contributions from Federation Rabbis and others, which is distributed to all its synagogues and is highly valued by its members. The contents of the pamphlet relate to the weekly biblical reading and to Jewish ethics. Two editions of the charity magazine, *Ilamaor*, were published during the year, to coincide with Passover and the Jewish New Year.

### FINANCIAL REVIEW

The financial position of the charity and its subsidiaries was strong during the year. Assets available were sufficient to fulfil its obligations and permit the charity to continue in operation in the medium term, given the continued support of the Constituent synagogues.

The group shared net assets of £12,824,722 from £12,010,263 in 2012. The Federation enjoyed an operating surplus of £748,301 during the year (£1,280,627 in 2012).

The income from the gravel extraction at Rainham was £176,808 during the year (up from £90,247 in 2012). As reported last year, income from this source is coming to an end, with the lease expiring in 2017, the last two/three years of which will be used by the lessee to reinstate the land in accordance with the requirements of the lease. The Treasurers' objective is to manage the organisation's finances so that the current level of activity can be maintained without relying on mineral royalties.

### Policy on reserves

It is the policy of the charity to maintain unrestricted funds, which are free reserves of the charity, at a level which provides sufficient resources to fund the charitable commitments and the cost of management and administration.

### Investment policy and its objectives

There are no restrictions on the power of the charity to invest. The trust deed authorises the trustees to make and hold investments using the general funds of the charity.

### PUBLIC BENEFIT

The trustees have complied with their duty in Section 17 of the Charities Act 2011 to have due regard to the guidance published by the Charity Commission. The benefit to the public is manifestly demonstrated by the achievements contained in this report.

# FEDERATION OF SYNAGOGUES

## TRUSTEES' REPORT AND ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2013

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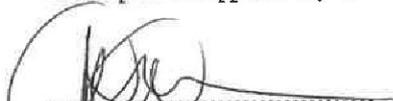
### PLANS FOR FUTURE PERIODS

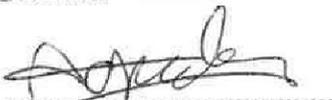
The Trustees believe that during the year further progress was made in delivering the objectives set out in the strategic plan developed in 2006 as a result of wide consultation with the Federation Rabbinate, Council members and other stakeholders. These included:

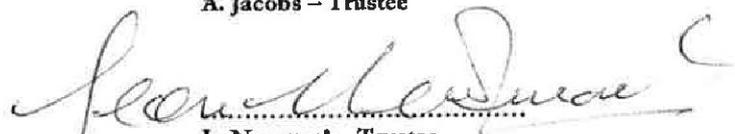
- strengthening the relationship of Head Office with all constituent and affiliated synagogues; this has been implemented through regular contact with all member synagogues whose Honorary Officers and secretaries have received extensive evidence that Head Office is always available to help and to offer a sympathetic ear;
- enhancing the image of the Federation with its member synagogues and the wider Jewish community by way of better public relations; this is an ongoing process which is manifesting itself in various ways, including the Federation website which is constantly being updated, and the continued production of a weekly pamphlet, Shabbat Spice, and of a twice-yearly Hamaor magazine, produced to a high quality;
- ensuring that the Federation of Synagogues continues to play a vital role in the 21<sup>st</sup> century in the context of the wider Jewish community; to this effect the Federation continued to play its part, together with other communal organisations, in supporting Shechita UK in their successful campaign against the proposed labelling of Kosher meat; also, in helping to establish a new lobbying and public relations company, Milah UK, which has the objective of defending traditional circumcision practices in this country.

These Financial Statements show that the organisation has strength in depth and, throughout the year under review, the Trustees together with the Chief Executive, have continued to exercise due diligence in order to reduce overheads and counter the negative effects of the difficult economic conditions. With the charity's General Election due at the end of the calendar year, the President, Mr Alan Finlay, and several of the Trustees had indicated that they would not be seeking re-election. At the General Election meeting held on 15 December 2013, Council, on behalf of the wider Federation membership, expressed their gratitude to the outgoing Trustees for their sterling work over the previous three and a half years, in the knowledge that the charity was being handed over to the new Board in a stronger and healthier position.

This report was approved by the trustees on 19th June 2014 and signed on their behalf.

  
.....  
A. Cohen – Trustee

  
.....  
A. Jacobs – Trustee

  
.....  
L. Newmark - Trustee

# **FEDERATION OF SYNAGOGUES**

## **STATEMENT OF RESPONSIBILITIES**

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The trustees are responsible for preparing the Trustees' Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires the trustees to prepare accounts for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that year.

In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# FEDERATION OF SYNAGOGUES

## INDEPENDENT AUDITORS' REPORT

### TO THE OF FEDERATION OF SYNAGOGUES

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We have audited the group and parent charity accounts of Federation of Synagogues for the year ended 31 December 2013 set out on pages 8 to 27. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charity's trustees, as a body, in accordance with Section 144 of the Charities Act 2011 and regulations made under Section 154 of that Act. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and its trustees as a body, for our audit work, for this report, or for the opinions we have formed.

#### **Respective responsibilities of trustees and auditors**

As explained more fully in the Trustees' Responsibilities Statement on page 6, the trustees are responsible for the preparation of accounts which give a true and fair view. We have been appointed as auditors under section 144 of the Charities Act 2011 and report in accordance with regulations made under Section 154 of that Act. Our responsibility is to audit and express an opinion on the accounts in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### **Scope of the audit of the accounts**

An audit involves obtaining evidence about the amounts and disclosures in the accounts sufficient to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charity's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the accounts. In addition, we read all the financial and non-financial information in the Trustees' Report to identify material inconsistencies with the audited accounts and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **Opinion on accounts**

In our opinion the accounts:

- give a true and fair view of the state of the charity's affairs as at 31 December 2013, and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

#### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Charities Act 2011 requires us to report to you if, in our opinion:

- the information given in the Trustees' Report is inconsistent in any material respect with the accounts; or
- sufficient accounting records have not been kept; or
- the accounts are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

**Andrew Rich (Senior Statutory Auditor)**

**for and on behalf of H W Fisher & Company**

Chartered Accountants

Statutory Auditor

Acre House

11-15 William Road

London

NW1 3ER

United Kingdom

Dated: 31/7/14

H W Fisher & Company is eligible to act as an auditor in terms of section 1212 of the Companies' Act 2006

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# FEDERATION OF SYNAGOGUES

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 DECEMBER 2013

	Notes	Unrestricted funds £	Designated funds £	Restricted funds £	Total 2013 £	Total 2012 £
<b><u>Incoming resources from generated funds</u></b>						
Voluntary Income	2	774,377	-	290,364	1,064,741	692,154
Activities for generating funds	3	1,065,343	-	-	1,065,343	975,775
Investment income	4	73,325	-	-	73,325	71,845
		1,913,045	-	290,364	2,203,409	1,739,774
Incoming resources from charitable activities	5	620,833	-	-	620,833	553,931
Other incoming resources	6	-	261,217	-	261,217	1,360,661
<b>Total incoming resources</b>		<b>2,533,878</b>	<b>261,217</b>	<b>290,364</b>	<b>3,085,459</b>	<b>3,654,366</b>
<b><u>Resources expended</u></b>						
<b>Costs of generating funds</b>						
Kashrus licensing		743,613	-	-	743,613	878,182
Investment management costs		14,865	-	-	14,865	15,181
		758,478	-	-	758,478	893,363
<b>Charitable activities</b>						
Burial Society		407,529	-	-	407,529	422,764
Beth Din		113,831	-	-	113,831	121,491
Education		1,640	-	-	1,640	4,150
Synagogues		831,353	-	88,377	919,730	801,048
<b>Total charitable expenditure</b>		<b>1,354,353</b>	<b>-</b>	<b>88,377</b>	<b>1,442,730</b>	<b>1,349,453</b>
Governance costs		135,950	-	-	135,950	130,923
<b>Total resources expended</b>		<b>2,248,781</b>	<b>-</b>	<b>88,377</b>	<b>2,337,158</b>	<b>2,373,739</b>
<b>Net incoming resources before transfers</b>		<b>285,097</b>	<b>261,217</b>	<b>201,987</b>	<b>748,301</b>	<b>1,280,627</b>
Gross transfers between funds		261,217	(261,217)	-	-	-
<b>Net incoming resources</b>		<b>546,314</b>	<b>-</b>	<b>201,987</b>	<b>748,301</b>	<b>1,280,627</b>
<b>Other recognised gains and losses (Losses)/gains on investment assets</b>		<b>(35,000)</b>	<b>-</b>	<b>101,158</b>	<b>66,158</b>	<b>(13,604)</b>
<b>Net movement in funds</b>		<b>511,314</b>	<b>-</b>	<b>303,145</b>	<b>814,459</b>	<b>1,267,023</b>
Fund balances at 1 January 2013		10,313,878	-	1,696,385	12,010,263	10,743,240
<b>Fund balances at 31 December 2013</b>		<b>10,825,192</b>	<b>-</b>	<b>1,999,530</b>	<b>12,824,722</b>	<b>12,010,263</b>

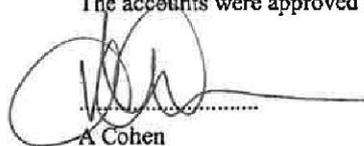
# FEDERATION OF SYNAGOGUES

## BALANCE SHEET

AS AT 31 DECEMBER 2013

	Notes	Group 2013 £	2012 £	Charity 2013 £	2012 Restated £
<b>Fixed assets</b>					
Tangible assets	13	9,885,918	9,603,411	9,880,398	9,598,236
Investments	14	1,493,592	1,427,434	718,592	617,434
		<u>11,379,510</u>	<u>11,030,845</u>	<u>10,598,990</u>	<u>10,215,670</u>
<b>Current assets</b>					
Stocks		275,000	-	275,000	-
Debtors	15	395,461	332,840	2,007,782	1,991,547
Cash at bank and in hand		1,754,575	1,662,660	1,711,515	1,621,238
		<u>2,425,036</u>	<u>1,995,500</u>	<u>3,994,297</u>	<u>3,612,785</u>
<b>Creditors: amounts falling due within one year</b>	16	<u>(710,584)</u>	<u>(759,832)</u>	<u>(577,203)</u>	<u>(625,582)</u>
<b>Net current assets</b>		<u>1,714,452</u>	<u>1,235,668</u>	<u>3,417,094</u>	<u>2,987,203</u>
<b>Total assets less current liabilities</b>		<u>13,093,962</u>	<u>12,266,513</u>	<u>14,016,084</u>	<u>13,202,873</u>
<b>Creditors: amounts falling due after more than one year</b>	17	<u>(269,240)</u>	<u>(256,250)</u>	<u>(1,112,192)</u>	<u>(1,099,202)</u>
<b>Net assets</b>		<u>12,824,722</u>	<u>12,010,263</u>	<u>12,903,892</u>	<u>12,103,671</u>
<b>Income funds</b>					
Restricted funds		<u>1,999,530</u>	<u>1,696,385</u>	<u>1,999,530</u>	<u>1,696,385</u>
Other charitable funds					
Unrestricted income funds		11,703,144	11,156,830	10,904,362	10,407,286
Revaluation reserve		(877,952)	(842,952)	-	-
		<u>10,825,192</u>	<u>10,313,878</u>	<u>10,904,362</u>	<u>10,407,286</u>
		<u>12,824,722</u>	<u>12,010,263</u>	<u>12,903,892</u>	<u>12,103,671</u>

The accounts were approved by the trustees on 29.12.13.

  
A Cohen

Trustee

  
L. Newmark

Trustee

# FEDERATION OF SYNAGOGUES

## CASH FLOW STATEMENT

FOR THE YEAR ENDED 31 DECEMBER 2013

	Notes	2013 £	2012 £
Net cash inflow from operating activities	20	157,156	24,083
<b>Capital expenditure</b>			
Payments to acquire tangible fixed assets	(394,714)	(1,274,612)	
Receipts from sales of tangible fixed assets	338,058	1,519,740	
Net cash (outflow)/inflow from capital expenditure		(56,656)	245,128
Net cash inflow before financing		100,500	269,211
<b>Financing</b>			
Repayment of long term bank loan	(8,585)	(33,291)	
Net cash outflow from financing		(8,585)	(33,291)
Increase in cash	21	91,915	235,920

# FEDERATION OF SYNAGOGUES

## NOTES TO THE ACCOUNTS

**FOR THE YEAR ENDED 31 DECEMBER 2013**

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### **1 Accounting policies**

#### **1.1 Basis of preparation**

The accounts are prepared under the historical cost convention except for the revaluation of investments and investment properties where applicable and in accordance with applicable accounting standards.

The accounts have been prepared in accordance with applicable accounting standards, the Statement of Recommended Practice, "Accounting and Reporting by Charities", issued in March 2005 and the Charities Act 2011.

These financial statements consolidate the results of the charity and its wholly-owned subsidiaries Kasher Foods Supervisory Services Limited (Kasher Foods) and Watford Way Investments Limited on a line by line basis. A separate statement of financial activities, or income and expenditure account, for the charity itself is not presented because the charity has taken advantage of the exemptions afforded by paragraph 397 of SORP 2005.

The ability of Kasher Foods to continue as a going concern is confirmed by the ongoing support pledged by Federation of Synagogues.

#### **1.2 Comparative adjustments**

In 2012, a provision of £842,952 was made in Federation of Synagogues against the intercompany loan owing from its subsidiary Watford Way Investments Limited. The loan was originally made for the purchase of the investment property in Watford Way, and the provision represented the diminution in the value of the property to date as at 31 December 2012.

In 2012 accounts, this provision was set against the intercompany debtor; in 2013, this is shown as a long term creditor. 2012 figures have been amended for consistency.

#### **1.3 Affiliated synagogues**

The Charity does not exercise day to day control of Affiliated Synagogues and, therefore, the results of these entities, their assets and liabilities are not consolidated.

#### **1.4 Incoming resources**

Incoming resources comprise gross income on a receivable basis from membership contributions, gifts, donations, premises hire, licence fees, interest and rent, Rabbinical court fees and sundry other income, other than transfer payments from closed synagogues, which are treated as deferred income over an agreed period.

Members subscriptions to secure burial rights are accounted for as income on a receivable basis. No provision is made for the future cost of providing the funerals.

#### **1.5 Resources expended**

Resources expended represent the costs of the Charitable activities and governance. It is accounted for at gross value when incurred. Charitable activities include grants to Synagogues for exceptional expenditure and to other organisations for charitable purposes from both restricted and unrestricted and also non-charitable trading expenses which are accounted for on an accruals basis. Governance represents the legal and professional costs associated with constitutional and statutory meetings and preparing statutory accounts, and also includes audit costs.

# FEDERATION OF SYNAGOGUES

## NOTES TO THE ACCOUNTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2013

### 1 Accounting Policies

(Continued)

#### 1.6 Tangible fixed assets and depreciation

No amortisation has been provided on freehold land and buildings and long leaseholds as the assets are kept in good repair and their useful lives and estimated residual values are such that depreciation is not material. Assets are reviewed annually for any impairment. The trustees are of the opinion that the recoverable amount is in excess of the carrying amount.

Properties where the equity is shared between the Charity and an employee have been valued at the net amount paid by the Charity towards the cost of the property.

Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Equipment and computer software	25% straight line
Motor vehicles	25% straight line

Synagogues and cemeteries have not been revalued as they are considered to be inalienable properties. Ministers' residences were revalued by the Trustees in 1997 at the mid-point of the relevant council tax band.

#### 1.7 Investments

Investments (including investment properties) are shown at market value. Realised and unrealised profits and losses are shown in the Statement of Financial Activities. Assets are reviewed annually for any impairment. At the year end the trustees have revalued the investment property held by the subsidiary Watford Way Investments Limited.

#### 1.8 Value added tax

Value added tax is not recoverable by the charity and as such is included in the relevant costs in the Statement of Financial Activities.

#### 1.9 Pensions

Contributions in respect of the Charity's defined contribution pension scheme are charged to the statement of financial activities for the year in which they are payable to the scheme. Scheme assets are held separately from those of the charity in an independently administered fund.

#### 1.10 Foreign currency translation

Transactions denominated in foreign currencies are recorded at the rate ruling at the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. All differences are included in net outgoing resources.

#### 1.11 Fund accounting

Funds held by the charity are either:

- unrestricted funds which can be used in accordance with the charitable objects at the discretion of the charity;
- restricted funds which can only be used for particular purposes within the objects of the charity;
- the Federation of Synagogues (Former Synagogues and Other Sites Amalgamated Fund) charity no. 1084833 which is a restricted fund governed by the Scheme dated 19th December 2000;
- the Philpot Street Sphardish Synagogue Fund charity no. 260871 which is a restricted fund governed by the Scheme dated 17th May 2006.

#### 1.12 Designated Synagogue Funds

These represent locally raised and administered funds which are held for the benefit of the individual synagogues and do not form part of the Charity's income and are, therefore, excluded from the Statement of Financial Activities.

# FEDERATION OF SYNAGOGUES

## NOTES TO THE ACCOUNTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2013

### 1 Accounting Policies

(Continued)

#### 1.13 Funerals in advance

Funerals in advance represent amounts received to provide funerals in lieu of payment of annual membership fees. Income is recognised when the expenditure for the provision of the funeral is incurred.

#### 1.14 Taxation

The Charity is registered charity and is, therefore, exempt from taxation on its income to the extent that it is applied for charitable purposes.

### 2 Voluntary Income

	Unrestricted funds £	Restricted funds £	Total 2013 £	Total 2012 £
Donations and gifts	774,377	290,364	1,064,741	692,154
<b>Donations and gifts</b>				
Unrestricted funds:				
Synagogue membership			349,492	352,284
Other synagogue income, including donations			424,885	307,858
			<u>774,377</u>	<u>660,142</u>
Restricted funds:				
Designated synagogue funds			290,364	32,012
			<u>290,364</u>	<u>32,012</u>

The above amounts include a release of deferred income relating to a donation received from the former Tottenham Synagogue to cover the future costs of the burials of members of that synagogue. The sum is released over fifteen years being the expected remaining life of former members.

	Unrestricted funds £	Restricted funds £	Total 2013 £	Total 2012 £
Deferred income brought forward	60,000	-	60,000	70,000
Released in year	(10,000)	-	(10,000)	(10,000)
Deferred income carried forward	<u>50,000</u>	<u>-</u>	<u>50,000</u>	<u>60,000</u>

# FEDERATION OF SYNAGOGUES

## NOTES TO THE ACCOUNTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2013

### 3 Activities for generating funds

	2013 £	2012 £
Mineral rights receivable	176,808	90,247
Kashrus licensing	792,785	799,258
Investment management	95,750	86,270
<b>Net Activities for generating funds</b>	<b>1,065,343</b>	<b>975,775</b>

### 4 Investment income

	2013 £	2012 £
Rental income	60,195	62,245
Interest receivable	13,130	9,600
	<b>73,325</b>	<b>71,845</b>

### 5 Incoming resources from charitable activities

	Total 2013 £	Total 2012 £
Burial society	607,208	540,314
Rabbinical court fees (Beth Din)	13,625	13,617
	<b>620,833</b>	<b>553,931</b>

### 6 Other incoming resources

	Unrestricted funds £	Designated funds £	Total 2013 £	Total 2012 £
Net gain on disposal of fixed assets	-	261,217	261,217	1,360,661

# FEDERATION OF SYNAGOGUES

## NOTES TO THE ACCOUNTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2013

### 7 Total resources expended

	Staff costs £	Depreciation £	Other costs £	Grant funding £	Total 2013 £	Total 2012 £
<b>Costs of generating funds</b>						
Kashrus licensing	515,767	2,340	225,506	-	743,613	878,182
Investment management costs	7,189	-	7,676	-	14,865	15,181
<b>Total</b>	<b>522,956</b>	<b>2,340</b>	<b>233,182</b>	<b>-</b>	<b>758,478</b>	<b>893,363</b>
<b>Charitable activities</b>						
<b>Burial Society</b>						
Activities undertaken directly	214,881	-	169,790	-	384,671	397,231
Support costs	14,662	-	8,196	-	22,858	25,533
Activities undertaken directly	229,543	-	177,986	-	407,529	422,764
<b>Beth Din</b>						
Activities undertaken directly	89,013	-	11,756	-	100,769	106,901
Support costs	8,378	-	4,684	-	13,062	14,590
<b>Total</b>	<b>97,391</b>	<b>-</b>	<b>16,440</b>	<b>-</b>	<b>113,831</b>	<b>121,491</b>
<b>Education</b>						
Grant funding of activities	-	-	-	1,640	1,640	4,150
<b>Synagogues</b>						
Activities undertaken directly	371,722	33,026	367,873	-	772,621	636,907
Support costs	94,417	-	52,692	-	147,109	164,141
<b>Total</b>	<b>466,139</b>	<b>33,026</b>	<b>420,565</b>	<b>-</b>	<b>919,730</b>	<b>801,048</b>
	<b>793,073</b>	<b>33,026</b>	<b>614,991</b>	<b>1,640</b>	<b>1,442,730</b>	<b>1,349,453</b>
<b>Governance costs</b>	<b>52,365</b>	<b>-</b>	<b>83,585</b>	<b>-</b>	<b>135,950</b>	<b>130,923</b>
	<b>1,368,394</b>	<b>35,366</b>	<b>931,758</b>	<b>1,640</b>	<b>2,337,158</b>	<b>2,373,739</b>

Governance costs includes payments to the auditors of £13,100 (2012: £16,000) for audit fees and £nil (2012: £6,000) for other services.

# FEDERATION OF SYNAGOGUES

## NOTES TO THE ACCOUNTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2013

<b>8 Grants payable</b>		<b>2013</b>	<b>2012</b>
		<b>£</b>	<b>£</b>
Education		<u>1,640</u>	<u>4,150</u>

<b>9 Support costs</b>	<b>Burial Society</b>	<b>Beth Din</b>	<b>Synagogues</b>	<b>2013</b>	<b>2012</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Office costs	8,196	4,684	52,692	65,572	82,307
Staff costs	14,662	8,378	94,417	117,457	121,957
	<u>22,858</u>	<u>13,062</u>	<u>147,109</u>	<u>183,029</u>	<u>204,264</u>

Support costs for charitable activities are apportioned based on the following percentages - Burial society, 9%; Beth Din, 5%; Synagogues, 56% and Governance 30%.

<b>10 Governance costs</b>		<b>2013</b>	<b>2012</b>
		<b>£</b>	<b>£</b>
Other governance costs comprise:			
Audit fees		13,099	16,000
Legal and professional fees		41,213	25,547
Other costs		29,273	34,931
		<u>83,585</u>	<u>76,478</u>

### 11 Trustees

None of the trustees (or any persons connected with them) received any remuneration during the year or were reimbursed expenses.

# FEDERATION OF SYNAGOGUES

## NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2013

### 12 Employees

#### Number of employees

The average monthly number of employees during the year was:

	2013 Number	2012 Number
Synagogues	29	31
Burial Society	8	8
Kashrus	18	18
Administration	19	19
	74	76

#### Employment costs

	2013 £	2012 £
Wages and salaries	1,245,742	1,220,247
Social security costs	101,432	101,340
Other pension costs	21,220	18,419
	1,368,394	1,340,006

Salary costs include £29,677 in respect of ex-gratia payments to seven former employees or spouses of former employees (2012: £29,677 - seven individuals).

The number of employees whose annual emoluments were £60,000 or more were:

	2013 Number	2012 Number
£70,001 - £80,000	1	-
£80,001 - £90,000	1	2

Of the employees whose emoluments exceed £60,000, one (2012: one) has retirement benefits accruing under defined benefit pension schemes, totalling £6,318 (2012: £6,318).

# FEDERATION OF SYNAGOGUES

## NOTES TO THE ACCOUNTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2013

### 13 Tangible fixed assets

Group	Freehold land & buildings £	Equipment & computer software £	Motor vehicles £	Total £
<b>Cost</b>				
At 1 January 2013	9,596,080	105,696	40,545	9,742,321
Additions	259,927	134,787	-	394,714
Disposals	(76,841)	-	-	(76,841)
<b>At 31 December 2013</b>	<b>9,779,166</b>	<b>240,483</b>	<b>40,545</b>	<b>10,060,194</b>
<b>Depreciation</b>				
At 1 January 2013	-	98,365	40,545	138,910
Charge for the year	-	35,366	-	35,366
<b>At 31 December 2013</b>	<b>-</b>	<b>133,731</b>	<b>40,545</b>	<b>174,276</b>
<b>Net book value</b>				
At 31 December 2013	9,779,166	106,752	-	9,885,918
At 31 December 2012	9,596,080	7,331	-	9,603,411

All the assets are used for charitable purposes.

# FEDERATION OF SYNAGOGUES

## NOTES TO THE ACCOUNTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2013

13 Tangible fixed assets (Continued)

Tangible fixed assets (continued)

Charity

	Freehold land & buildings £	Equipment & computer software £	Motor vehicles £	Total £
<b>Cost</b>				
At 1 January 2013	9,596,080	93,172	40,545	9,729,797
Additions	259,927	132,102	-	392,029
Disposals	(76,841)	-	-	(76,841)
At 31 December 2013	<u>9,779,166</u>	<u>225,274</u>	<u>40,545</u>	<u>10,044,985</u>
<b>Depreciation</b>				
At 1 January 2013	-	91,016	40,545	131,561
Charge for the year	-	33,026	-	33,026
At 31 December 2013	<u>-</u>	<u>124,042</u>	<u>40,545</u>	<u>164,587</u>
<b>Net book value</b>				
At 31 December 2013	<u>9,779,166</u>	<u>101,232</u>	<u>-</u>	<u>9,880,398</u>
At 31 December 2012	<u>9,596,080</u>	<u>2,156</u>	<u>-</u>	<u>9,598,236</u>

# FEDERATION OF SYNAGOGUES

## NOTES TO THE ACCOUNTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2013

### 14 Fixed asset investments

Group	Charity Investments £	Freehold property £	Total £
Market value at 1 January 2013	617,434	810,000	1,427,434
Change in value in the year	101,158	(35,000)	66,158
<b>Market value at 31 December 2013</b>	<b>718,592</b>	<b>775,000</b>	<b>1,493,592</b>
The investment assets are held:			
In the UK	713,140	775,000	1,488,140
Outside the UK	5,452	-	5,452
	<b>718,592</b>	<b>775,000</b>	<b>1,493,592</b>
Historical cost:			
At 31 December 2013	137,510	1,652,952	1,790,462
At 31 December 2012	137,510	1,652,952	1,790,462
Unrestricted	5,452	775,000	780,452
Restricted	713,140	-	713,140
	<b>718,592</b>	<b>775,000</b>	<b>1,493,592</b>

Unrestricted investments within the charity are represented by Mutual Funds listed on the Israeli Stock Exchange of £5,452 (2012: £5,452) as well as the investment property held by Watford Way Investments Limited.

Restricted investments comprise a holding in the Charities Official Investment Fund (COIF) - these had market value at 31 December 2013 of £713,140 (2012: £611,982).

The investment property was purchased in 2006 and was revalued down by the trustees at 31 December 2013 to £775,000 (2012: £810,000), based on an assumption by an external surveyor of open market value. This total reduction of £877,952 is considered to be a temporary fall in value. The property has been valued as at 31 December 2013 at £1,000,000 for vacant possession.

# FEDERATION OF SYNAGOGUES

## NOTES TO THE ACCOUNTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2013

### 14 Fixed asset investments

(Continued)

#### Fixed asset investments Charity

	Charity investments £
Market value at 1 January 2013	617,434
Change in value in the year	101,158
Market value at 31 December 2013	<u>718,592</u>
The investment assets are held:	
In the UK	(713,140)
Outside the UK	(5,452)
	<u>718,592</u>
<b>Historical cost:</b>	
At 31 December 2013	<u>137,510</u>
At 31 December 2012	<u>137,510</u>

#### Holdings of more than 20%

The company holds more than 20% of the following companies:

Company	Country of registration or incorporation	Principal Activities
<b>Subsidiary undertakings</b>		
Kosher Foods Supervisory Services Limited	England and Wales	Providing supervised Kosher food production in the United Kingdom and overseas.
Watford Way Investments Limited	England and Wales	Holding a property for investment purposes which is rented out on a commercial basis.

Both companies are wholly owned by the charity and are limited by guarantee.

The aggregate amount of capital and reserves and the results of these undertakings for the last relevant financial year were as follows:

# FEDERATION OF SYNAGOGUES

## NOTES TO THE ACCOUNTS (CONTINUED)

**FOR THE YEAR ENDED 31 DECEMBER 2013**

### 14 Fixed asset investments

(Continued)

	Capital and reserves	Profit/(loss) for the year
	£	£
Kosher Foods Supervisory Services Limited	(44,170)	49,238
Watford Way Investments Limited	(877,952)	-

The Federation of Synagogues Trust Corporation Limited (Company number 03327382) holds a number of the properties of the Federation of Synagogues as a nominee. This is to avoid the need to transfer title to the Federation's properties when there are changes in the trustees. This company was dormant in the year.

The relevant figures for the single entity charity Federation of Synagogues are:

	£
Total incoming resources	2,277,743
Total resources expended	1,578,680
	<u>699,063</u>

# FEDERATION OF SYNAGOGUES

## NOTES TO THE ACCOUNTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2013

### 15 Debtors

	Group 2013	2012	Charity 2013	2012 Restated
	£	£	£	£
Loans for charitable purposes	12,303	15,903	12,303	15,903
Trade debtors	171,486	188,309	-	-
Amounts owed by group undertakings	-	-	1,784,717	1,848,534
Other debtors	211,672	128,628	210,762	127,110
	<u>395,461</u>	<u>332,840</u>	<u>2,007,782</u>	<u>1,991,547</u>

#### Debtors: amounts falling due after more than one year

	2013	2012 Restated
	£	£
Amounts owed by group undertakings	<u>1,596,908</u>	<u>1,627,862</u>

The charity loaned the sum of £1,657,568 to Watford Way Investments Limited to purchase the investment property. The loan is secured by a fixed and floating charge over the assets of the company (including the property). The loan facility is for a period of 25 years and interest accrues at 1% per annum above the base rate of the Royal Bank of Scotland. Although there has been a temporary fall in the value of the investment property the trustees consider that this fall is temporary and the full balance of the loan will be recoverable. This loan is included within long term debtors to reflect the fact that the loan is not considered to be recoverable within the 12 months following the year end.

In 2012 a provision of £842,952 was made against this loan in order to offset the reduction in value of the property at that time. This is included in creditors owing in more than one year (previously included within debtors).

### 16 Creditors: amounts falling due within one year

	Group 2013	2012	Charity 2013	2012
	£	£	£	£
Bank loans	9,180	30,755	9,180	30,755
Trade creditors	71,859	33,049	71,331	32,742
Taxes and social security costs	62,973	71,013	25,684	29,814
Funerals in advance	313,087	359,289	313,087	359,289
Other creditors	66,664	64,956	-	-
Accruals	186,821	200,770	157,921	172,982
	<u>710,584</u>	<u>759,832</u>	<u>577,203</u>	<u>625,582</u>

# FEDERATION OF SYNAGOGUES

## NOTES TO THE ACCOUNTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2013

### 17 Creditors: amounts falling due after more than one year

	Group 2013	2012	Charity 2013	2012 Restated
	£	£	£	£
Bank loans	269,240	256,250	269,240	256,250
Provision against intercompany debtor	-	-	842,952	842,952
	<u>269,240</u>	<u>256,250</u>	<u>1,112,192</u>	<u>1,099,202</u>

In 2010, the charity took out a 25-year mortgage £300,000 and a 2-year bridging loan £300,000 from Triodos Bank, Brunel House, 11 The Promenade, Bristol, BS8 3NN.

As at 31 December 2013, £278,420 remained outstanding with respect to the mortgage, £269,240 being due in more than one year. The funds were required to finance the construction of a new synagogue building in Bury New Road, Salford, Manchester, for the Ohr Yerushalayim community.

Both loans are subject to an interest charge of 2.0% above the base rate, minimum of 3.5% and secured over the following assets:

-1st legal charge over the freehold property at: 470 Bury New Road, Salford M7 4NU by The Federation of Synagogues Trust Corporation Limited Co No 03327382

-1st legal charge over the freehold property at: 470 Bury New Road, Salford M7 4NU by The Federation of Synagogues

-Third party legal mortgage over the leasehold property at: 470 Bury New Road, Salford M7 4NU from Ohr Yerushalayim

Included in voluntary income, there are donations of £8,585 (2012: £33,291) received from Ohr Yerushalayim in return for the charity's assistance on the construction of the new synagogue.

# FEDERATION OF SYNAGOGUES

## NOTES TO THE ACCOUNTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2013

### 18 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

#### Group and charity

	Movement in funds				Balance at 31 December 2013
	Balance at 1 January 2013	Incoming resources	Resources expended	Investments gains/losses	
	£	£	£	£	£
Proceeds from sale of synagogues (Federation of Synagogues formerly Amalgamated Fund charity number 1084833)	1,023,119	-	-	66,917	1,090,036
Philpots Street Sphardish synagogue (charity number 260871)	523,503	-	-	34,241	557,744
Designated synagogue funds	149,763	290,364	(88,377)	-	351,750
	<u>1,696,385</u>	<u>290,364</u>	<u>(88,377)</u>	<u>101,158</u>	<u>1,999,530</u>

The restricted fund represents the proceeds from the sale of four synagogues (Alie Street, Vine Court, Canning Town and Philpot Street Sphardish).

The Federation of Synagogues (Former Synagogues and other sites amalgamated fund) is governed by a Scheme of the Commissioners dated 19th December 2000. The objects of the charity are the advancement of the religious and other charitable purposes of the Federation and the advancement of the general charitable purposes of the Federation within the area of London falling within the London Orbital Motorway (M25).

The Philpot Street Sphardish Synagogue Fund is governed by a scheme dated 17 May 2006. The objects are the provision of a place of worship for the congregation of the East London Central Synagogue, its upkeep and maintenance of services. If insofar as the income is not required for those purposes it shall be applied for the general purposes of the Federation of Synagogues.

The Designated synagogue funds are collections of annual surpluses from the individual shuls for specific projects.

# FEDERATION OF SYNAGOGUES

## NOTES TO THE ACCOUNTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2013

### 19 Analysis of net assets between funds

	Unrestricted funds	Designated funds	Restricted funds	Total
	£	£	£	£
Fund balances at 31 December 2013 are represented by:				
Tangible fixed assets	9,885,918	-	-	9,885,918
Investments	780,452	-	713,140	1,493,592
Current assets	1,138,646	-	1,286,390	2,425,036
Creditors: amounts falling due within one year	(710,584)	-	-	(710,584)
Creditors: amounts falling due after more than one year	(269,240)	-	-	(269,240)
	<u>10,825,192</u>	<u>-</u>	<u>1,999,530</u>	<u>12,824,722</u>

### 20 Net cash inflow from operating activities

	2013	2012
	£	£
Reconciliation to changes in resources		
Changes in resources before revaluations	748,301	1,280,627
Depreciation of tangible fixed assets	35,366	6,188
Profit on disposal of tangible fixed assets	(261,217)	(1,360,661)
Increase/(decrease) in stocks	(275,000)	-
(Increase)/decrease in debtors	(62,621)	85,191
(Decrease)/Increase in creditors	(27,673)	12,738
	<u>157,156</u>	<u>24,083</u>

### 21 Reconciliation of net cash flow to movement in net funds

	2013	2012
	£	£
Increase in cash	91,915	235,920
Repayment of long term bank loan	8,585	33,291
	<u>100,500</u>	<u>269,211</u>
Movement in net funds	100,500	269,211
Net funds at 1 January 2013	1,375,655	1,106,444
	<u>1,476,155</u>	<u>1,375,655</u>

# FEDERATION OF SYNAGOGUES

## NOTES TO THE ACCOUNTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2013

### 22 Analysis of net cash less debt

	At 1 January 2013	Cash flow	Non-cash changes	At 31 December 2013
	£	£	£	£
Cash at bank and in hand	1,662,660	91,915	-	1,754,575
Debt due within one year	(30,755)	8,585	12,990	(9,180)
Debt due after one year	(256,250)	-	(12,990)	(269,240)
	<u>1,375,655</u>	<u>100,500</u>	<u>-</u>	<u>1,476,155</u>

### 23 Capital commitments

	2013	2012
	£	£
At 31 December 2013 the company had capital commitments as follows:		
Expenditure contracted for but not provided in the accounts	<u>477,097</u>	<u>-</u>

The capital commitment at the year end represents amounts to be paid in relation to the new synagogue at Ilford.